

# Chapter 28

## Corporate Moral Agency and Artificial Intelligence

Alan E. Singer  
Appalachian State University, USA

### ABSTRACT

*The debate about the moral status of corporations has been wide-ranging and complex. In this paper a way of structuring the debate is proposed. At the same time, arguments within the “corporate moral agency” debate are considered in relation to the notion of Artificial Moral Agency. The entire exercise points to the importance of philosophical pragmatism and the prospect of ‘artificial ethics’.*

### 1. INTRODUCTION

For about half a century a debate has taken place about the application of moral-philosophical categories to corporations and collectivities. It has been wide-ranging self-critical and inconclusive. Within academic business ethics the debate has focused upon the very idea of the corporation as a moral agent (CMA) and the implied responsibilities and rights of business corporations *per se*. Contributions have come from several academic disciplines, including legal philosophy and politics (where it is sometimes framed as a debate about corporate citizenship) but also the cognitive and systems sciences.

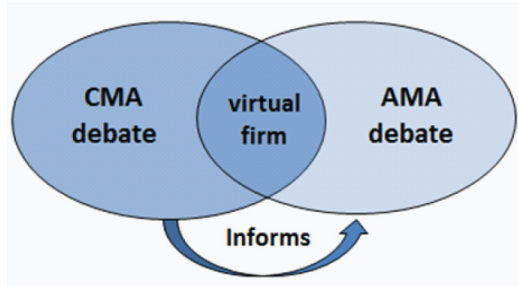
More recently, a somewhat similar debate has been taking place about the very idea of artificial moral agency (AMA) or “moral machines” (e.g. Wallach & Allen 2009). The intention in this case is to clarify the potential moral rights and respon-

sibilities of artificial general intelligence (AGI) systems *per se* but also the individual (humans) who contribute to their construction. The present paper accordingly considers the overall relationship between the CMA debate (CMAD) and the concept of AMA.

In carrying out this exercise it is worth bearing in mind from the outset that the CMAD can be directly interpreted as a debate about artificial moral agency (AMA) when one considers the hypothetical case of a virtual firm: one that is being run by AGI’s (Figure 1). For the general case, however, the paper proceeds by suggesting various ways in which arguments within (and about) the CMAD might inform the very idea of AMA or else guide ethical aspects of the AGI-building (AGI/B) project<sup>1</sup>.

In the following section, the CMAD in business ethics is briefly reviewed and a way of structuring it is suggested<sup>2</sup>. Various arguments for or against

Figure 1. The CMA debate can inform the idea of AMA



CMA are duly distinguished from *meta*-arguments that critique that entire debate itself. Sections 3, 4 & 5 then set out the core of the paper in which all such arguments are related to AMA. The paper concludes with a brief discussion of philosophical pragmatism and the prospect of artificial-ethics.

## 2. STRUCTURE OF THE CMA DEBATE

The corporate moral agency debate (CMAD) is comprised of various *pro*-CMA arguments that support and endorse the very idea that corporations are moral agents (*pro*-CMA) whilst other (*anti*-CMA) arguments critique or qualify it. Several other contributions are in the form of *meta*-arguments that qualify the importance of the entire CMAD (Figure 2).

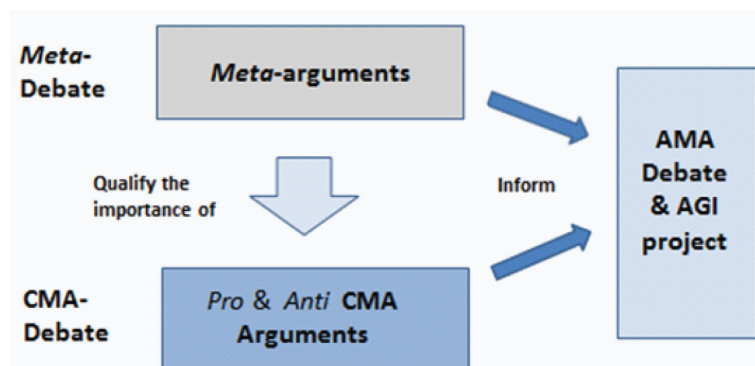
Within the CMAD, the *pro*-CMA and *anti*-CMA arguments can be classified in various ways. Firstly a distinction can be drawn between:

1. Legalistic and political arguments that focus mainly upon the distribution of responsibilities duties and rights; and
2. Psychological and systems-theoretic arguments that tend to dwell on individual and corporate capabilities and their implications.

Arguments in each class then appear to carry distinctive implications for the concept of AMA and for the AGI project. In particular, the “systemic and psychological” arguments that involving cognitive limitations also seem to imply that AGIs (or AGI-run corporations) have the potential to be morally superior to human-run corporations (Figure 3).

With regard to the *meta*-arguments, it has long been suggested that the moral agency debate and its eventual resolution are crucial or central to business ethics (Werhane, 1989, Carson, 1994) just as others have considered it to be a distraction (Manning 1984) or a misleading metaphor (Rankin 1987). More recently however it has become increasingly apparent that the entire debate might be bypassed or dissolved by adopting a pragmatic philosophical approach (Watson, Freeman, & Parmar, 2008; Buchholz & Rosenthal, 2006).

Figure 2. The corporate and artificial moral agency debates



11 more pages are available in the full version of this document, which may be purchased using the "Add to Cart" button on the publisher's webpage:

[www.igi-global.com/chapter/corporate-moral-agency-and-artificial-intelligence/117045](http://www.igi-global.com/chapter/corporate-moral-agency-and-artificial-intelligence/117045)

## Related Content

---

### Scaling Sustainability Value in Sustainability Purpose Organizations: A Non-Profit and Business Comparison

Alex Lyakhov, Travis Gliedland Nathan Jackson (2016). *International Journal of Sustainable Entrepreneurship and Corporate Social Responsibility* (pp. 17-31).

[www.irma-international.org/article/scaling-sustainability-value-in-sustainability-purpose-organizations/172165](http://www.irma-international.org/article/scaling-sustainability-value-in-sustainability-purpose-organizations/172165)

### A Comparative Study in Israel and Slovenia Regarding the Awareness, Knowledge, and Behavior Regarding Cyber Security

Galit Klein, Moti Zwillingand Dušan Lesjak (2021). *Responsible AI and Ethical Issues for Businesses and Governments* (pp. 128-147).

[www.irma-international.org/chapter/a-comparative-study-in-israel-and-slovenia-regarding-the-awareness-knowledge-and-behavior-regarding-cyber-security/268490](http://www.irma-international.org/chapter/a-comparative-study-in-israel-and-slovenia-regarding-the-awareness-knowledge-and-behavior-regarding-cyber-security/268490)

### Online Well-Being Focused Curriculums: A New Approach to Teaching and Learning for K-20 Health Education

Michelle Lee D'Abundo, Stephen L. Firsing IIIand Cara Lynn Sidman (2017). *Medical Education and Ethics: Concepts, Methodologies, Tools, and Applications* (pp. 1415-1429).

[www.irma-international.org/chapter/online-well-being-focused-curriculums/167349](http://www.irma-international.org/chapter/online-well-being-focused-curriculums/167349)

### Ethics and Risks Associated With Self-Driving Automobiles

Tamara Phillips Fudge (2022). *Exploring Ethical Problems in Today's Technological World* (pp. 289-314).

[www.irma-international.org/chapter/ethics-and-risks-associated-with-self-driving-automobiles/312487](http://www.irma-international.org/chapter/ethics-and-risks-associated-with-self-driving-automobiles/312487)

### Interactions Between Personality Traits of Law Enforcement and Corrections Officers, and Attitudes Toward Felony Drug Offenders: Best Practices for Interventions

Karin Celosse (2018). *Ethical Standards and Practice in International Relations* (pp. 128-156).

[www.irma-international.org/chapter/interactions-between-personality-traits-of-law-enforcement-and-corrections-officers-and-attitudes-toward-felony-drug-offenders/199492](http://www.irma-international.org/chapter/interactions-between-personality-traits-of-law-enforcement-and-corrections-officers-and-attitudes-toward-felony-drug-offenders/199492)