# Chapter 25 Analysing Critical Success Factors for Supporting Online Shopping

#### Maria Leonilde R. Varela

Department of Production and Systems, School of Engineering, University of Minho, Guimarães, Portugal

#### Goran D. Putnik

Department of Production and Systems, School of Engineering, University of Minho, Guimarães, Portugal

#### Maria do Sameiro Carvalho

Department of Production and Systems, School of Engineering, University of Minho, Guimarães, Portugal

#### Luís Ferreira

Polytechnic Institute of Cávado and Ave, Campus do IPCA, Barcelos, Portugal

#### Maria Manuela Cruz-Cunha

Polytechnic Institute of Cávado and Ave, Campus do IPCA, Barcelos, Portugal & Algoritmi Research Centre, University of Minho, Portugal

# V. K. Manupati

School of Mechanical Engineering, Division of Manufacturing, VIT University, Vellore, India

# K. Manoj

School of Mechanical Engineering, Division of Manufacturing, VIT University, Vellore, India

#### **ABSTRACT**

Online shopping is nowadays is a highly frequent action but there are several critical factors that have to be considered for enabling websites and platforms to be able to offer all necessary requisites for guaranteeing user friendly, secure and also enjoyable shopping experiences to clients, offering them exactly what they expect to buy, and quickly find, among a huge offer available online. In this paper, a set of considered critical success factors are analysed on a set of top ranked websites, about luxurious furniture, to understand to what extent these critical factors are satisfied. The results can be taken into consideration for implementing a successful business through e-commerce from herein analysed perspectives.

DOI: 10.4018/978-1-7998-8957-1.ch025

#### 1. INTRODUCTION

Online shopping is growing fast as an interesting alternative way of buying experience, which has emphasized the relevance of the growing instrumentalization usefulness of the web through websites and platforms for supporting e-commerce (Alturas, Santos & Brites, 2006). Essentially, e-commerce is a type of e-business involving goods, services and information in which the parties involved do not always meet physically but interact electronically. The benefit of e-commerce is of course evident. For example, the potential of placing orders, transferring sales data and inventory information, and conducting the transactions online can significantly reduce business operations cost and increase the speed of business activities.

Given the existing competitiveness in the nowadays global market context, there is an increasing need to reach the maximum number of customers within particular niche markets (Abdallah & Jaleel, 2014). E-commerce provides many opportunities for business to reach markets that have never been possible to reach before the Internet age. Therefore, e-commerce can create significant value and generate extra sales through the virtual marketplace. Although e-commerce is already being widely explored, there is still considerable margin of growth to its maturity (Ascensão, 2011). Furthermore, there is no guarantee that companies selling their products and services through Internet channels will be successful. Many businesses have now realized that installing computer networks inside the company and creating a website may appear easy. But building a profitable business to fulfil customer's orders online is actually a lot harder. A major challenge for e-commerce success lies in the question of how to use e-commerce to help create a sustainable competitive advantage (Bandyopadhyay, 2010).

There are a vast number of studies demonstrating the successful implementation of e-commerce, in many industrial sectors (Ascensão, 2011), which led to a strong motivation for this work, in order to further the study of the critical success factors for implementing successful businesses through e-commerce from multiple perspectives.

Thus, in this paper, a study of the whole process of online shopping, with special focus on critical success factors analysis is presented and discussed. The paper is organized as follows. In section 2, a brief description of the market behind e-commerce is presented. In section 3 an extensive review on the state of the art is included, with the research gap identified. Section 4 proposes a multi-perspective critical success factor analysis and discusses, in detail, each of the critical success factors to be considered when putting forward an online shop. In section 5 are presented and briefly discussed some results obtained regarding the main critical success factors studied through a questionnaire carried out in this work. Finally, section 6 puts forward some main conclusions and planned further work.

# 2. MARKET DESCRIPTION

The competitive global market of today requires companies to be in all parts of the world at the same time. E-commerce is a sophisticated tool for opening new business opportunities with a considerable competitive advantage over local markets (Becerra & Korgaonkar, 2011). Although there is already a great adherence and growth of e-commerce, it is expected that this still has a high degree of progression.

The demand for niche markets and marketing allies could revolutionize the new e-commerce. Recent technological changes allow cementing online business by providing payment procedures in a safer way up to highly effective logistic companies. The whole process of creating online stores involves many

17 more pages are available in the full version of this document, which may be purchased using the "Add to Cart" button on the publisher's webpage:

www.igi-global.com/chapter/analysing-critical-success-factors-for-supporting-online-shopping/281518

# **Related Content**

#### Electronic Commerce Challenges and Opportunities in Egypt

Sherif Kamel (2016). Encyclopedia of E-Commerce Development, Implementation, and Management (pp. 1229-1240).

www.irma-international.org/chapter/electronic-commerce-challenges-and-opportunities-in-egypt/149038

#### Modified Importance-Performance Analysis of E-service Quality

Chu Luo, Lei Shenand Han Gao (2017). *Journal of Electronic Commerce in Organizations (pp. 84-95).* www.irma-international.org/article/modified-importance-performance-analysis-of-e-service-quality/172806

Digital Rights Management of Images and Videos Using Robust Replica Detection Techniques Nikos Nikolaidis (2009). *Digital Rights Management for E-Commerce Systems (pp. 159-176)*. www.irma-international.org/chapter/digital-rights-management-images-videos/8498

# Impact of E-Commerce in B2B Physical Distribution: Diffusion of Innovations Perspective

Ramakrishnan Ramanathan, Usha Ramanathanand Tuçe Karpuzcu (2016). *Encyclopedia of E-Commerce Development, Implementation, and Management (pp. 2256-2270).* 

www.irma-international.org/chapter/impact-of-e-commerce-in-b2b-physical-distribution/149117

# Requirements for Personalized m-Commerce: What Drives Consumers' Use of Social Networks?

Laura Beckerand Key Pousttchi (2013). *Journal of Electronic Commerce in Organizations (pp. 19-36)*. www.irma-international.org/article/requirements-for-personalized-m-commerce/98549